UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): January 7, 2019

bluebird bio, Inc.

(Exact name of Registrant as Specified in Its Charter)

001-35966

(Commission File Number)

60 Binney Street, Cambridge, MA (Address of Principal Executive Offices)

DELAWARE

(State or Other Jurisdiction

of Incorporation)

02142 (Zip Code)

13-3680878

(IRS Employer

Identification No.)

Registrant's Telephone Number, Including Area Code: (339) 499-9300

Not Applicable (Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instructions A.2. below):

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425) Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 7.01 Regulation FD Disclosure.

Financial Statements and Exhibits.

bluebird bio, Inc. (the "Company" or "bluebird") will be conducting meetings with investors attending the 37th Annual J.P. Morgan Healthcare Conference in San Francisco, California beginning on January 7, 2019. As part of these meetings, the Company will present the slides furnished to this Current Report as Exhibit 99.1, which is incorporated herein by reference.

The information in Item 7.01 of this Current Report on Form 8-K and Exhibit 99.1 attached hereto is intended to be furnished and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, except as expressly set forth by specific reference in such filing.

Item 8.01 Other Events.

On January 7, 2019, bluebird issued a press release announcing that bluebird entered into a license agreement with Inhibrx, Inc. for the research, development and commercialization of cell therapy products for the treatment of cancer.

The full text of bluebird's press release regarding this announcement is filed as Exhibit 99.2 to this Current Report on Form 8-K and is incorporated herein by reference.

Item 9.01 (d) Exhibits

 Exhibit No.
 Description

 99.1
 Investor presentation provided by bluebird bio, Inc. on January 7, 2019.

 99.2
 Press release issued by bluebird bio, Inc. on January 7, 2019.

SIGNATURES Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: January 7, 2019

bluebird bio, Inc.

By:/s/ Jason F. Cole Jason F. Cole Chief Legal Officer



Making Hope A Reality – bluebird style

January 2019

NASDAQ: BLUE

Forward-Looking Statements

These slides and the accompanying oral presentation contain forward-looking statements and information. The use of words such as "may," "might," "will," "should," "expect," "plan," "anticipate," "believe," "estimate," "project," "intend," "future," "potential," or "continue," and other similar expressions are intended to identify forward-looking statements. For example, all statements we make regarding the initiation, timing, progress and results of our preclinical and clinical studies and our research and development programs, our ability to advance product candidates into, and successfully complete, clinical studies, and the timing or likelihood of regulatory filings and approvals are forward looking. All forward-looking statements are based on estimates and assumptions by our management that, although we believe to be reasonable, are inherently uncertain. All forward-looking statements are subject to risks and uncertainties that may cause actual results to differ materially from those that we expected. These statements are also subject to a number of material risks and uncertainties that are described in our most recent quarterly report on Form 10-Q, as well as our subsequent filings with the Securities and Exchange Commission. Any forward-looking statement speaks only as of the date on which it was made. We undertake no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events or otherwise, except as required by law.

Potential 2019 Catalysts

By Mid Year

LentiGlobin TDT 207 & 212 Data Update

LentiGlobin SCD HGB-206 Group C Data Update

bb2121 MM

KarMMa-2 & KarMMa-3 Study Start*

Pipeline Analyst Day

Cash Position as of September 30, 2018: \$2.0B

By End of Year

LentiGlobin TDT EU Approval & First Launch Potential U.S. Filing 207 & 212 Data Update

LentiGlobin SCD HGB-210 Study Start HGB-206 Group C Data Update

bb2121 MM CRB-401 Data Update* KarMMa-1 Data Update* bb21217 MM

Data Update

Lenti-D CALD Potential U.S./EU Filing

*Driven by Celgene/BMS

WE **RECODE** FOR LIFE



RADICAL CARE

We care in a way that's intense and truly sets us apart.



THIS IS PERSONAL

Gene therapy is about saving lives one person at a time. And we are, each of us, personally all in.



PIONEERS WITH PURPOSE

We're exploring new frontiers for the sake of patients.

We LIVE By Our Non-negotiables

true blue bcolorful · b cooperative · byourself



Our 2022 Vision -- Just Got BOLDER





RECODE THE SCIENCE: R&D with SOUL



Anti-Pure Play Principles - What Do We Mean?

RECODING TRADITIONAL R&D



Our Philosophy Applied in a Tumor Microenvironment





Research Strategy Yielding Emerging Oncology Pipeline





Platform Is Gearing Up for Launch



Preparing to Serve Patients in Europe in 2019







CONSTRAINTS & AMBITIONS

UNMET NEED

 Heighten awareness of true unmet need in terms of impact on life expectancy and cost

VALUE EVIDENCE

 Deliver credible and rigorous value platform arguments/data for value

PAYMENT MODELS

- "Free Up" system to recognize value over time
- "Buy time" to prove enduring value
- Fix cost density constraint
- Fix policy constraints (e.g., best price)
- Fix "portability of cure" concern

Our Quest to Constantly Innovate Continues



Transfusion Dependent β-Thalassemia





Transfusion-Dependent β-Thalassemia (TDT)

 Inherited blood disease that requires lifelong, frequent blood transfusions and iron reduction therapy

PROGRAM OVERVIEW

- Filed MAA with European Medicines Agency
- General regulatory agreement with FDA for BLA filing
- Studies ongoing:
 - Northstar-2 (HGB-207)
 - Northstar-3 (HGB-212)
 - HGB-205
- Long-term follow-up: LTF-303

Transfusion-Dependent β-Thalassemia



TDT Registration Strategy



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8/10 Patients with Non- $β^0/β^0$ Genotypes and 3/8 Patients with $β^0/β^0$ Genotypes are Free from Chronic RBC Transfusions

N **♦**RTHSTAR





High Levels of Gene Therapy Derived HbA^{T87Q} in 10/11 Patients



Normal Total Hemoglobin in First Northstar-3 β⁰/β⁰ Patient

N*RTHSTAR-3



Safety profile post-drug product infusion remains consistent with myeloablative conditioning

*Includes investigator reported data as of November 19, 2018, not from programmed statistical outputs AEs, adverse events; DP, drug product; Hb, hemoglobin; VCN, vector copy number (vector copies/diploid genome) Data as of September 14, 2018 unless otherwise noted

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Sickle Cell Disease





Sickle Cell Disease (SCD)

- Severe blood disorder that causes anemia, frequent pain crises and shortened lifespan
- Global annual birth incidence
 ~ 300,000 400,000
- Mean age of death in the U.S. is 44 years¹

PROGRAM OVERVIEW

- Plan to pursue accelerated development path based on hematological primary endpoint
 - Phase 3 study to begin in 2019
- HGB-206 amended and Group C expanded

¹Paulukonis et al, California's Sickle Cell Data Collection Cohort, 2005-2015* ASH 2017*

Increasing Momentum to #ConquerSCD



Accelerated Development Plan Using Novel Composite Primary Endpoint Based on Hemoglobin



HGB-206: Evolution of LentiGlobin in SCD





Parameter	Group C N=14
Age at consent median (min – max), years	25.5 (18 – 36)
Gender	6 F 8 M
Genotype β ^S /β ^S	14
Prior SCD History	
Hydroxyurea use, n	8
Recurrent VOCs [*] , n Annualized no. of events, median (min – max)	9 6.5 (3.5 – 14.0)
ACS [†] , n Annualized no. of events, median (min – max)	2 1 (1 – 1)
Any history of stroke, n	3
TRJV >2.5 m/s, n	0

* ≥2 events/year in preceding 2 years; †≥2 episodes in preceding 2 years, with at least one episode in the past year or in the year prior to the initiation of a regular transfusion program

ACS, acute chest syndrome; F, female; M, male; VOC, vaso-occlusive crisis; pRBC, packed red blood cell; TRJV, tricuspid regurgitant jet velocity
Data as of September 14, 2018
Data as of September 14, 2018

Group C: Safety Profile Generally Consistent with **Myeloablative Busulfan Conditioning**

6 (67)
6 (67)
0(07)
n (%) N=9
1 (11)
1 (11)
1 (11)
1 (11)
1 (11)
1 (11)
1 (11)
1 (11)
1 (11)

- No VOEs post-DP infusion in 9 patients
- SAEs were reported in 4 patients
 - No AE considered related to DP .
 - No cases of VOD observed to date .
- No vector-mediated RCL detected to date
- Integration site (IS) analysis data available for two patients at 6 month visit
 - Total IS: Showed consistent polyclonality
- One patient in Group A: MDS diagnosed 36 months . post-DP infusion: no evidence of LVV integration in dysplastic cells; monosomy 7 mutation identified (associated with sporadic and chemotherapy-related MDS)

e event; VOD, veno occlusive liver disease; VOE, vasoocclusive event; LVV, lentiviral vector

Data as of September 14, 2018 33

4 ндв-206
Critical Elements of LentiGlobin Success in SCD Fundamentally Improving Red Blood Cell Physiology

GOAL	GROUP C RESULTS
High & Stable Levels of HbA ^{T87Q} Derived Hemoglobin & Total Hemoglobin	 4 out of 4 patients with ≥47% anti-sickling Hb (range: 47% - 62%) at 6 months Sustained expression of HbA^{T87Q} levels through 9 months follow-up
Correction of Hemolysis	 Normalization of reticulocyte counts, lactate dehydrogenase and bilirubin levels
Pancellular Expression of HbA ^{T87Q} Resulting in Reduction of Sickling	 Pancellular expression shown in two independent assays of patient cells Reduction of sickling of patient RBCs at levels consistent with sickle trait cells
Improvement of Clinical Outcomes	 Increased total hemoglobin and robust HbA^{T87Q} production No VOEs in early clinical follow up
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Group C Patients Achieving Sickle Trait-like **Hemoglobin Distribution**

+ ндв-206

Impact on Clinical Outcomes of SCD in Group C Normalization of Key Biomarkers of Hemolysis Over Time





LentiGlobin has Anti-Sickling Activity Comparable to Sickle Trait Reduction in % Sickled and Time to Sickling in Patient RBCs Post-Treatment



Two Independent Assays Reveal Near Pancellular β^{A-T87Q} Distribution Majority of Patient RBCs are Positive for Anti-Sickling Globin



Impact on Clinical Outcomes of SCD Resolution of Anemia (and Robust HbA^{T87Q} Levels) in All Patients by 6 Months; No VOEs Since DP Infusion



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4 ндв-206

A Case of Myelodysplastic Syndrome with Excess Blasts

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Patient and treatment characteristics A grade 4 SAE of MDS in a Group A patient ~36 months post LentiGlobin GT BM biopsy showed 15% myeloblasts and dysplasia >40 years old at LentiGlobin infusion Cytogenetics showed monosomy 7 and abnormal chromosome 19p in 8 of 20 metaphases Continuous hydroxyurea (HU) for 8 years No evidence of clonal dominance by Blast cells (CD34+) had low VCN consistent with before enrollment; restarted postthe absence of LVV integration insertion site (IS) analysis LentiGlobin treatment Frequencies of top 10 integration sites Received 3.3 mg/kg (200 mg) daily IV busulfan conditioning over 4 days

- LentiGlobin DP characteristics:
 - DP VCN = 1.3 copies/diploid genome

% LVV positive cells = 29%

CD34+ cell dose = 2.8 x 106 CD34+ cells/kg

No single IS represents >30% of total Top 5 clones consistently transitory over last 18 months of follow-up

Cell populations from BM aspirate collected ~3 weeks post MDS diagnosis	Purity (%)	VCN (c/dg)
Unsorted	N/A	0.14
CD34-	98	0.21
CD34+, with myeloblasts as major contributors	93	0.02

Conclusions

Given that there is no evidence of LVV-mediated oncogenesis, the MDS SAE is considered unlikely related to LentiGlobin GT*

es per diploid genome; DP, drug product; GT, gene therapy; HSCT, hematopoietic stem cell transplant; IV, intravenous; LVV, lentiviral vector; N/A, not applicable; VCN, vector copy number

MDS has been reported in adults post autologous HSCT with use of alkylating agents such as busulfan (Rege KP et al., BMT 1998; Howe R et al., BMT 2003; McNerney ME et al., Nat Rev Cancer 2017)

safety database

Data as of Sep 14, 2018 20

Multiple Myeloma





Multiple Myeloma

 A lethal blood cancer that often infiltrates the bone marrow causing anemia, kidney failure, immune problems and bone fractures

BCMA PROGRAM OVERVIEW

- bb2121: Enrollment in KarMMa registration-enabling study complete (N=140)
- Additional studies advancing:
 - KarMMa-2 in 2nd line Phase 2 study enrolling soon
 - KarMMa-3 in 3rd line+ Phase 3 study enrolling soon
 - Opportunities for bb2121 in newly diagnosed MM including high risk, transplant ineligible and transplant eligible vs. transplant under evaluation

CRB-401 Data at ASCO 2018 - Baseline Demographics and Clinical Characteristics

Parameter	Escalation (N=21)	Expansion (N=22)
Median (min, max) follow-up, d	345 (46, 638)	87 (29, 184)
Median (min, max) age, y	58 (37, 74)	65 (44, 75)
Male, n (%)	13 (62)	16 (73)
Median (min, max) time since diagnosis, y	4 (1, 16)	6 (1, 36)
ECOG PS, ¹ n (%) 0 1	10 (48) 11 (52)	6 (27) 16 (72)
High-risk cytogenetics, n (%) del(17p), t(4;14), t(14;16)	8 (38)	9 (41)

ECOG, Eastern Cooperative Oncology Groups performance status; ISS, international staging system; NA, not available. ¹Data at screening presented. Data cutoff: March 29, 2019

CRB-401 Data at ASCO 2018 - Heavily Pretreated Patient Population

	Escalation Expansion		nsion		
Parameter	(N=	(N=21)		(N=22)	
Median (min, max) prior regimens	7 (3	3, 14)	8 (3	, 23)	
Prior autologous SCT, n (%)	21 ((100)	19 (86)		
0		0	3 (14)		
1	15	(71)	14 (64)		
>1	6 (6 (29)		5 (23)	
	Escalatio	on (N=21)	Expansi	on (N=22)	
Parameter	Exposed	Refractory	Exposed	Refractor	
Prior therapies, n (%)					
Bortezomib	21 (100)	14 (67)	22 (100)	16 (73)	
Carfilzomib	19 (91)	12 (57)	21 (96)	14 (64)	
Lenalidomide	21 (100)	19 (91)	22 (100)	18 (82)	
Pomalidomide	19 (91)	15 (71)	22 (100)	21 (96)	
Daratumumab	15 (71)	10 (48)	22 (100)	19 (86)	
Cumulative exposure, n (%)					
Bort/Len	21 (100)	14 (67)	22 (100)	14 (64)	
Bort/Len/Car/Pom/Dara	15 (71)	6 (29)	21 (96)	7 (32)	

CRB-401 Data at ASCO 2018 - Tumor Response: Dose-related and Independent of Myeloma BCMA Expression Levels



CR, complete response; mDOR, median duration of response; ORR, objective response rate; PD, progressive disease; PR, partial response; sCR, stringent CR; VGPR, very good partial response. Data cut-off: March 29, 2018. ¹Patients with ≥2 months of response data or PD/death within <2 months. ORR is defined as attaining sCR, CR, VGPR, or PR, including confirmed and unconfirmed responses. Low BCMA is <50% bone marrow plasma cells expression of BCMA; high BCMA is defined as ≥50%.

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CRB-401 Data at ASCO 2018 - Hitting the Mark for Progression Free Survival

- mPFS of 11.8 months at active doses (≥150 x 10⁶ CAR+ T cells) in 18 subjects in dose escalation
- mPFS of 17.7 months in 16 responding subjects from all study cohorts who are MRD-negative



CRB-401 Data at ASCO 2018 - bb2121 Continues to be Generally Well-Tolerated; No New Safety Signals

CAR T Treatment-Emergent Adverse Events All Infused Patients (N=43)				
TEAE, n (%)	Overall	Grade ≥3		
Cytokine release syndrome ¹	27 (63)	2 (5)		
Neurotoxicity ²	14 (33)	1 (2)		
Neutropenia	35 (81)	34 (79)		
Thrombocytopenia	26 (61)	22 (51)		
Anemia	24 (56)	19 (44)		
Infection ³ Overall First Month	26 (61) 10 (23)	9 (21) 2 (5)		



Patients with a CRS event, 63%

No grade 4 CRS events

No fatal CRS or neurotoxicity events

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Data cut-off: March 29, 2018. NE, not estimable.¹CRS uniformly graded per Lee et al., *Blood* 2014;124:188-195.²Events occurring in first 28 d and including dizziness, bradyphrenia, somnolence, confusional state, nystagnmus, insomnia, memory impairment, depressed level of consciousness, neurotoxicity, lethargy, tremor and hallucination.³Includes the SOC Infections and Infestations. Events observed in >10% include upper respiratory tract infection and pneumonia.⁴Includes patients treated with active doses (150–800 × 10⁵ CAR+ T cells; N=40). Median and 95% CI from Kaplan-Meier estimate.⁵Time from first bb2121 infusion to the first grade ≤2 event after day 32.

Response to Current Standard of Care in Late Line RRMM



bb2121 Patient Case: 21 Months in sCR



Advancing bb2121 into Earlier Lines of Multiple Myeloma



Key Takeaways from CRB-401 Presented at ASCO

Efficacy?	 95.5% ORR in doses above 150M cells. 50% CR rate at doses above 150M cells.
Durability?	 11.8 months median PFS in dose-escalation active doses. 17.7 months median PFS in MRD(-) patients with response (escalation and expansion).
BCMA? MRD?	 Consistent responses across BCMA expression levels. 16/16 responding, MRD-evaluable patients were MRD negative.
Safety?	 No new safety signals (G3/G4 CRS or Neurotox).
Path forward?	 KarMMa amendment raised high end of dose range to 450 based on observed dose-response and acceptable safety profile. Potential approval on track for 2020. Earlier line development plan advancing.
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- CD62L and CD27 are markers of memory-like T cells
- bb21217 is significantly enriched for T cells with this memory-like phenotype



- <u>ONLY</u> CAR T cells cultured with PI3K inhibitor bb007 (i.e. bb21217) clear a second tumor challenge
- Data are consistent with improved persistence of functional CAR T cells leading to sustained anti-tumor effect

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Early Clinical Safety and Tolerability Consistent with **CAR T Experience**



4 (33)

1(8)

3 (25)

1 (8)

1 (8)

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- CRS occurred in 67% of patients
 - Mostly grade 1/2, 1 grade 3, no grade 4 •
 - Median time to onset of CRS 4.5 days (2,11) .

സ് CRB-402

- Manageable with or without tocilizumab
- 1 patient experienced DLT (grade 4 encephalopathy and grade 3 CRS)
 - Patient had high tumor burden and rapidly ٠ accelerating disease at baseline
 - No other DLTs occurred .
- 1 grade 3 catheter-related infection; no other . severe infections reported to date
- 4 patients experienced 1 or more SAEs .
- No deaths on study to date .

Neurotoxicity^c 1 (8) AE, adverse event; DLT, dose-limiting toxicity; SAE, serious adverse event. ³AEs occurring between bb21217 infusion and disease progression. ^bCytokine release syndrome (CRS) uniformly graded according to Lee et al., *Blood* 2014;124:188-195. ^cEvents selected as CAR T neurotoxicity on the case report form occurring within 90 days after bb21217 infusion. bluebirdbio Data as of October 18, 2018 56

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Clinical Data is Early But Consistent with Goal of Enhanced Persistence





Clinical Responses Observed in 10/12 Patients (83%) at First Dose Level Tested (150 x 10⁶ CAR+ T cells)





- 10/12 patients (83%) achieved an objective response at the first tested dose (150 × 10⁶ CAR+ T cells)
- Deepening responses over time; CR achieved as late as month 10
- 100% MRD negativity in 4/4 responders evaluable for MRD status
- Responses are ongoing in all but 1 responder; the first patient dosed continues response >1 year after treatment

CR, complete response; MRD, minimal residual disease; PR, partial response; VGPR, very good partial response. *Patients with high tumor burden. *Progression based exclusively on appearance of new bone lesions. *MRD status not available. Data as of October 18, 2018

High Clinical Response Rate Observed at First Dose Level (150 x 10⁶ CAR+ T cells)



Clinical Response				
	bb21217-Treated (N=12)			
ORR, ^a n (%) [95% CI]	10 (83.3) [51.6, 97.9]			
sCR/CR	3 (25)			
≥VGPR	6 (50)			
MRD status in bone marrow, n				
MRD-evaluable responders ^b	4			
MRD-neg	4 ^c			
Median time to first response (min, max), ^{a,d} mo	1 (1, 2)			
Median time to best response (min, max), $^{\rm a,d}\rm mo$	1 (1, 10)			
Median follow-up duration (min, max), mo	5.9 (1.0, 11.8)			

CR, complete response; MRD, minimal residual disease; ORR, objective response rate; PR, partial response; VGPR, very good partial response. *Patients with high tumor burden. Includes unconfirmed responses. Patients with ≥PR and valid MRD assessments. Two MRD-neg, responses at 10^e and 2 at 10^e sensitivity level by Adaptive next-generation sequencing. Among 10 responders with ≥PR.

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Data as of October 18, 2018

- bb21217 demonstrated promising early clinical activity in heavily pretreated patients with relapsed/refractory multiple myeloma at first dose level tested
 - 83% ORR with 90% of responses ongoing
 - Elimination of MRD in the bone marrow of all 4 evaluable responders
- Early indications of increased persistence using enriched CAR T cells
- Safety profile appears consistent with known toxicities of CAR T cell therapies
- Dose escalation is ongoing

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Ethan's family spent nearly two years trying different medications and meeting with specialists to try and resolve his symptoms. Tragically, during this period, the ravaging effects of ALD were continuing to damage Ethan's brain and adrenal glands.

Ethan Zakes 2000 - 2011

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Cerebral Adrenoleukodystrophy

 Severe, often fatal neurological disease in boys

UNMET NEED

- Treatment limited to allo-HSCT
- Sometimes severe treatment-related risks and complications, especially when donor is not a matched sibling

EPIDEMIOLOGY

- Global incidence of ALD: 1 in ~21,000 newborns
- Cerebral form develops in ~40% of affected boys

¹Salzman, R., Kemp, S. (2017, December 06) Newborn Screening. Retrieved from <u>http://adrenoleukodystrophy.info/dinical-diagnosis/newborn-screening</u>

Lenti-D Treatment Halts CALD Disease Progression



15/17 patients (88%) alive and MFD-free at 24 months follow-up; all patients continue to be MFD-free as of April 25, 2018 · Exceeds pre-determined efficacy benchmark for the study MFD-free survival in 13/15 (76%)

12 additional patients treated in Starbeam study

• No MFDs reported as of April 25, 2018; median follow-up for this additional cohort of patients is 4.2 months (0.4 - 11.7 months)

Safety profile consistent with autologous transplantation

No GvHD, no graft rejection

Two patients did not meet primary endpoint:

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Patient 2016: Withdrew
Patient 2018: Rapid disease progression early in the study

Data as of April 25, 2018

Recent Collaborations



Science-Driven and Highly Complementary Partnership



Science: best-in-class technology platforms joining forces to crush cancer

Culture: science- and patient-focused companies with a willingness to push boundaries of novel technologies

Structure: Aligned and streamlined operating model to enable flexible research and decision making

Investment: All-in mindset driving shared and enhanced funding for R&D efforts

BLUE remains BLUE: Clear value proposition through product rights, shared funding and capabilities

Engaging the Right Target with the Optimal Target Binder

VELOCISUITE [®]	REGENERON	
WVELOCIGENE	target validation at unprecedented pace and precision	Pick Great
∞VELOCIMOUSE°	rapid generation of genetically engineered mice	Targets
YVELOCIMMUNE*	fully human antibodies through immunization	Fully Human
<i>≵</i> VELOCIMAB [®]	rapid identification & preclinical testing of target specific antibodies	CARs
VelociT	fully human T cell receptors from an engineered mouse	Identify Human TCRs
VELOCIHUM	immunodeficient mouse platform - study of human cells & tumors	Better Models

Partnership Highlights



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Research

- Five-year research collaboration
- · Refreshable list of six targets
- Accessto Regeneron VelociSuite®
 Platform technologies
- Leveraging bluebird expertise in cell biology and vector technology
- Brings together two science driven organizations with synergistic technology and expertise

Development

- bluebird leads R&D managed by a Joint Steering Committee
- bluebird retains significant product rights; Regeneron receives milestone payments and royalties
- Regeneron can opt-in to multiple products to become 50/50 partners
- Joint late-stage development and commercialization allocated between bluebird and Regeneron or future partners on a regional basis



- Share costs equally through pre-IND research and into Phase 1/2 development
- For 50/50 collaboration products, development and commercialization costs (by region) are shared equally
- bluebird funds development and commercialization of its wholly-owned products
- \$100 million equity investment by Regeneron in BLUE - 420,000 shares at \$238.10 per share or a 59% premium*

*Premium of approximately \$37 million will be used to cover part of Regeneron's share of research costs; bluebird intends to use the balance of the proceeds to support its research activities in the collaboration.

Gritstone complements bluebird's approach to generating novel therapeutics for oncology



Early Pipeline


Good Is Never Good Enough For Patients: BLUE Toolbox Strategy





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- As of July 28, 2018, one patient had received treatment with HSCs transduced with an LVV encoding the BCL11a shRNA^{miR}
- As of day 76:
 - Sustained Hb of >10 g/dL
 - 59.7% total HbF cells; 30% HbF as a fraction of all β like globin
 - Notable absence of irreversibly sickled cells on peripheral smear
 - Low absolute reticulocyte count consistent with markedly reduced hemolysis Hb
- Safety profile consistent with myeloablative conditioning

CBLB Knock-out Enhances CAR-T Cell Anti-tumor Activity Novel Technology for Improving T Cell Function in Liquid and Solid Tumors



ASH Highlights: Next Generation Programs / Platforms

 First clinical demonstration of the potential to genetically manipulate HbF levels through BCL11a Novel LVV expressing a shRNA^{miR} to knock down BCL11a at the level <i>exclusively</i> in erythroid cells Robust knock down of BCL11a observed in patient cells At ≥4 months post-gene therapy, ~70% F cells were observed and HbF contributed ~25-30% of total Hb 	 Example of bbb's T cell enhancement technologies aimed at delivering transformative outcomes for solid tumors bbb megaTAL technology used to efficiently and specifically knockout CBL-B in CAR T cells via gene editing Increases cytokine production in response to tumor cells <i>in vitro</i>
Flipping the Switch: Initial Results of Genetic Targeting of the Fetal to Adult Globin Switch in Sickle Cell Patients	 Enhances <u>anti-tumor activity</u> of CAR T cells in a mouse xenograft model Knockout of CBL-B Greatly Enhances Anti-Tumor Activity of CAR T Cells
	Hooper et al. (Abstract #338)



We Must Make Hope a Reality





bluebird bio and Inhibrx Announce Collaboration to Research, Develop and Commercialize CAR T Cell Immunotherapies

CAMBRIDGE, Mass and SAN DIEGO, Calif. – January 7, 2019 – <u>bluebird bio, Inc</u>. (Nasdaq: BLUE) and Inhibrx, Inc. (Inhibrx) today announced that they have entered into an exclusive license agreement to research, develop and commercialize chimeric antigen receptor (CAR) T cell therapies using Inhibrx's proprietary single domain antibody (sdAb) platform to multiple cancer targets. The small size of sdAbs may enable the generation of more complex CAR T cell products such as those designed to combine additional functions into a single CAR molecule or recognize multiple tumor antigens simultaneously.

"Access to the Inhibrx sdAb binder technology will allow us to combine the advancements we've made with our T cell therapy platform with their sdAb binder technology to generate novel cellular therapies with the potential to help patients in their fight against cancer," said Philip Gregory, D. Phil., chief scientific officer, bluebird bio. "The technology from Inhibrx adds to our growing portfolio of tools and technologies that we can combine with our internal lentiviral vector, CAR and T cell expertise to discover potential new product candidates designed to recognize tumor-specific proteins expressed by cancer cells and kill them upon engagement."

"We are pleased to have formalized our relationship with bluebird bio, allowing us to couple our proprietary sdAb platform with a leading cell therapy platform," said Brendan Eckelman, Chief Scientific Officer and Executive Vice President of Corporate Strategy of Inhibrx. "Together with bluebird bio, we have generated compelling proof of concept preclinical data on the utility of incorporating our sdAbs into bluebird bio's constructs for CAR-T cell generation."

Under the terms of the license agreement, Inhibrx will provide bluebird bio the exclusive worldwide rights to develop, manufacture and commercialize certain cell therapy products containing sdAbs directed to various cancer targets. bluebird bio will be responsible for the clinical development and commercialization of the cancer-targeting CAR-T products. Inhibrx received a \$7.0 million upfront payment and is also entitled to receive specified developmental milestone payments as well as percentage tiered royalties on future product sales.

About Inhibrx, Inc.

Inhibrx is a clinical-stage biotechnology company focused on developing a broad pipeline of novel biologic therapeutic candidates. Inhibrx utilizes diverse methods of protein engineering to address the specific requirements of complex target and disease biology, including its proprietary sdAb platform. The Inhibrx pipeline is focused on oncology, orphan diseases and infectious diseases. Inhibrx has a collaboration with Celgene and has received awards from several granting agencies, including NIH, NIAID and CARB-X. For more information, please visit www.inhibrx.com.

About bluebird bio, Inc.

With its lentiviral-based gene therapies, T cell immunotherapy expertise and gene editing

bluebird bio's gene therapy clinical programs include investigational treatments for cerebral adrenoleukodystrophy, transfusion-dependent β-thalassemia and sickle cell disease.

bluebird bio's oncology pipeline is built upon the company's lentiviral gene delivery and T cell engineering, with a focus on developing novel T cell-based immunotherapies, including chimeric antigen receptor (CAR T) and T cell receptor (TCR) therapies. The company's lead oncology programs are anti-BCMA CAR T programs partnered with Celgene.

bluebird bio's discovery research programs include utilizing megaTAL/homing endonuclease gene editing technologies with the potential for use across the company's pipeline.

bluebird bio has operations in Cambridge, Massachusetts; Seattle, Washington; Durham, North Carolina and Zug, Switzerland. For more information, visit bluebirdbio.com.

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bluebird bio Forward-Looking Statements

This release contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, including statements regarding the research, development and advancement of bluebird bio's potential product candidates and research program, and the benefits of each company's strategic plans and focus. Any forward-looking statements are based on management's current expectations of future events and are subject to a number of risks and uncertainties that could cause actual results to differ materially and adversely from those set forth in or implied by such forward-looking statements. These risks and uncertainties include, but are not limited to, the risk that the research programs for these targets or using the technology licensed from Inhibrx will be unsuccessful and not result in any viable product candidates, the risk that our collaboration with Inhibrx will not continue or will not be successful, the risk of cessation or delay of any planned clinical studies and/or our development of our product candidates, and the risk that any one or more of our product candidates will not be successfully developed and commercialized. For a discussion of other risks and uncertainties, and other important factors, any of which could cause our actual results to differ from those contained in the forward-looking statements, see the section entitled "Risk Factors" in our most recent quarterly report on Form 10-Q, as well as discussions of potential risks, uncertainties, and other important factors in our subsequent filings with the Securities and Exchange Commission. All information in this press release is as of the date of the release, and bluebird bio undertakes no duty to update this information unless required by law. Inhibrx **Forward-Looking Statements**

Certain statements in this press release are forward looking statements that involve a number of risks and uncertainties. These statements include statements about Inhibrx's strategy, therapeutic candidates, including its sdAb platform. These statements represent Inhibrx's judgements and expectations as of the date of this release. Actual results may differ due to a number of factors, including, but not limited to, the potential success and efficacy of Inhibrx's



therapeutic candidates. Inhibrx disclaims any intent or obligation to update these forward looking statements, other than as may be required by applicable law.

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